

Dashboard - Strategic/Corporate Risk & Opportunity Register April 2017

Appendix 1

Strategic Risks									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Forecast	
			In Qtr 1 (2016/17)	Mid Year (2016/17)	In Qtr 4 (2016/17)	In Qtr 1 (2017/18)		Rating	Date
Priority - Create a great place for learning and opportunity									
19	CSC Service Standards & Inspection Outcome (refreshed)	Rory Patterson	12	12	12	12	➔	12	31/03/18*
Priority - Encourage and promote job creation and economic prosperity									
-	-	-	-	-	-	-	-	-	-
Priority - Build pride, responsibility and respect									
5	Emergency Planning & Response (refreshed)	Gavin Dennett	9	9	9	9	➔	6	31/03/18
20	CSC Safeguarding & Protection C&YP (refreshed)	Rory Patterson	12	12	12	12	➔	12	31/03/18*
21	Welfare Reforms (refreshed)	Rory Patterson	12	12	9	9	➔	9	31/03/18
Priority - Improve health and well-being									
1	Adult Social Care, Cost & Quality Standards (refreshed)	Les Billingham	12	16	12	12	➔	12	31/03/18*
2	Health & Social Care Transformation (refreshed)	Rory Patterson	12	12	12	12	➔	12	31/03/18*
22	Housing Needs and Homelessness (refreshed)	John Knight	9	9	9	9	➔	9	31/03/18*
Priority - Promote and protect our clean and green environment									
-	-	-	-	-	-	-	-	-	-
Organisational Risks									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Forecast	
			In Qtr 1 (2016/17)	Mid Year (2016/17)	In Qtr 4 (2016/17)	In Qtr 1 (2017/18)		Rating	Date
Theme - A well-run organisation									
4	Business Continuity Planning (refreshed)	Performance Board	12	12	12	12	➔	8	31/03/18
8	Property Ownership Liability (refreshed)	Steve Cox	8	8	8	8	➔	8	31/03/18*
10	ICT Disaster Recovery Planning (refreshed)	Murray James	12	12	12	12	➔	4	31/03/18
11	Delivery of MTFs 2017/18 (new)	Sean Clark	-	-	-	8	N/A	6	28/02/18
12	Delivery of MTFs 2018/19 - 2020/21 (new)	Sean Clark	-	-	-	12	N/A	8	28/02/18
13	Cyber Security (refreshed)	Murray James	-	12	9	9	➔	6	31/03/18
14	Sickness Absence (refreshed)	Jackie Hinchliffe	9	9	12	12	➔	9	31/03/18
16	Employee Engagement & Capacity for Change (refreshed)	Jackie Hinchliffe	9	9	6	9	⬆	6	31/03/18
17	General Data Protection Regulations (refreshed)	Lee Henley	-	9	9	9	➔	4	31/03/18

**Footnote:** Forecast Date: Retained = The risk is managed to the required level (risk appetite) but ongoing monitoring/review required via the S/C R&O Register.  
 Removed = The risk is removed from the S/C R&O Register (e.g. risk realised or managed to the required level - risk appetite). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.  
 \* = The date applies to when the risk/management action plan documentation will be refreshed (e.g. used for medium/long term risks, where the risk circumstances are expected to change over a period of time).

Priority: **Red** = High, **Amber** = Medium, **Green** = Low. Ratings: Lower is best DOT: Latest v Previous Rating (➔ Static, ⬆ Increased, ⬇ Decreased)

Strategic Opportunities									
Opp Ref / Priority	Opportunity Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Forecast	
			In Qtr 1 (2016/17)	Mid Year (2016/17)	In Qtr 4 (2016/17)	In Qtr 1 (2017/18)		Rating	Date
Priority - Create a great place for learning and opportunity									
-	-	-	-	-	-	-	-	-	-
Priority - Encourage and promote job creation and economic prosperity									
6	Gloriana Thurrock Ltd (refreshed)	Steve Cox	9	9	9	9	→	12	31/03/18
7	South East Local Enterprise Partnership (refreshed)	Tim Rignall	12	12	12	12	→	12	31/03/18
9	Business/NNDR Growth (refreshed)	Tim Rignall	9	9	9	6	↓	9	31/03/18
Priority - Build pride, responsibility and respect									
3	Community Hubs (refreshed)	Natalie Warren	6	9	9	6	↓	9	31/03/18
Priority - Improve health and well-being									
-	-	-	-	-	-	-	-	-	-
Priority - Promote and protect our clean and green environment									
-	-	-	-	-	-	-	-	-	-
Organisational Opportunities									
Opp Ref / Priority	Opportunity Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Forecast	
			In Qtr 1 (2016/17)	Mid Year (2016/17)	In Qtr 4 (2016/17)	In Qtr 1 (2017/18)		Rating	Date
Theme - A well-run organisation									
15	Digital Council Programme (refreshed)	Jackie Hinchliffe	8	8	8	8	→	12	31/03/18*
18	Raising the Borough's Profile & Image (refreshed)	Karen Wheeler	6	6	9	9	→	12	31/03/18

**Footnote:** Forecast Date: Retained = The opportunity is managed to the required level but ongoing monitoring/review required via the S/C R&O Register.  
 Removed = The opportunity is removed from the S/C R&O Register (e.g. opportunity realised or managed to the required level). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.  
 \* = The date applies to when the opportunity/management action plan documentation will be refreshed (e.g. used for medium/long term opportunities, where the opportunity circumstances are expected to change over a period of time).  
 Priority: **Gold** = High, **Silver** = Medium, **Bronze** = Low. Ratings: Higher is best DOT: Latest v Previous Rating (→ Static, ↑ Increased, ↓ Decreased)